



FIVE YEAR REPORT CARD

Town of Halton Hills
Recreation & Parks Strategic Action Plan



RECREATION AND PARKS STRATEGIC ACTION PLAN

five year update

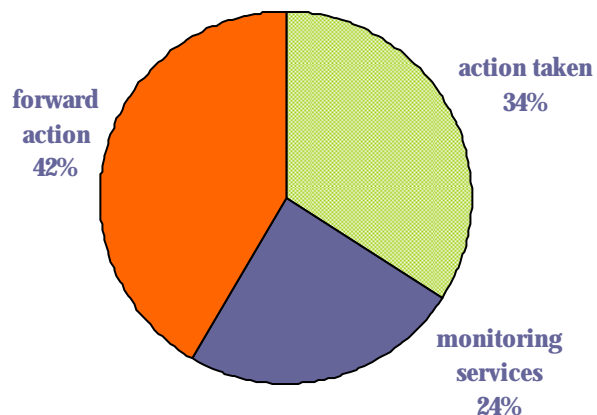
It has been 5 years since Council approved the 2007 Recreation and Parks Strategic Action Plan (SAP). The time horizon for the Plan was estimated at 10 years. Not only does 2012 represent the mid-way point in the Plan, it is also timely to review the document in light of recently released Census information, and more specifically population counts.

The 2007 Recreation and Parks Strategic Action Plan addressed:

- **WHY** does Town of Halton Hills provide the recreational programs, services and facilities that it offers?
- **HOW** can Town of Halton Hills address recreational needs while being financially responsible?
- **WHAT** needs to be done in order to address the public's needs for recreation services?

The purpose of the 5 Year Update is to:

- Provide an overview on population projections and impact on the provision of services – **rising population**
- Highlight the accomplishments to date of the 10 year plan – **action taken**
- Identify items to be monitored and maintained – **monitoring services**
- Outline pending projects for the remaining 5 year period – **forward action**

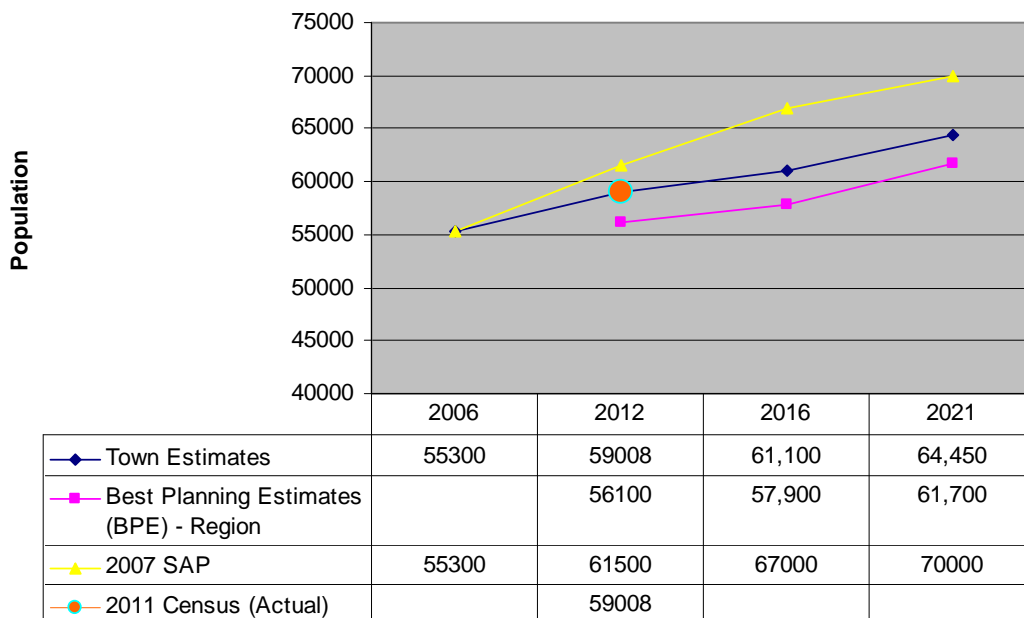


rising population

The Town of Halton Hills has experienced a population growth of 6.7% since 2006. As new residents continue to be attracted to the Town, the population is expected to increase by over 9.2% between 2012 and 2021 reaching 64 450, with a significant increase pending in the year 2021. The projected growth within the Town is dependent on trends in household size (currently 2.3 persons per unit), the availability of water supply and the optimization of the Town's remaining land supply through infill and intensification.

The 2007 SAP population data was based on the 2006 Census and Halton Region Best Planning Estimates. For the purpose of the 5 year update the 2011 Census counts have been used for 2012 and Town Estimates, as prepared by the Planning, Development and Sustainability Department, for 2016 and 2021 projections.

Halton Hills Population Growth



What does this mean to Recreation & Parks Services?

The Town of Halton Hills directly provides and facilitates access to a number of recreation and park facilities for use by the public. With a growing population and a more prevalent demographic shift, the need for revitalized and additional facilities and parks is expected. Population projections are critical in ensuring accurate forecasting and planning for future services.

Population projections have a direct impact on the provisional standards recommended as part of the 2007 SAP. Provisional standards outline the total number of facilities required for the current and future population (e.g. 1 indoor pool per 40,000 residents).

Due to the change in population projections from the 2007 SAP the 5 Year Update has re-assessed the community service demands by applying the new population projections to the provisional standards to determine the need for services in 2016 and 2021.

Over the past 5 years, the Town of Halton Hills has been planning for the future, and has completed a series of projects and initiatives in an effort to provide the services the community seeks now and in the future.



actiontaken

63/108 action plans have been completed to date, including 37 capital projects, and the adoption of 26 provisional standards, policies and procedures.

58% complete!

i. Indoor Recreation

Ice Pads:

- Arena Task Force
- Memorial Arena long range plan
- Mold Masters Sportsplex
Twin Pad Construction (2012-2013)
- Total gain from 2007 to 2012 – one full ice pad.

Indoor Turf:

- Dufferin Rural Heritage
Indoor Soccer Field (2008)
- Total gain from 2007 to 2012
– one indoor turf.



ii. Outdoor Recreation

Soccer Fields

- Acton Sports Park (2007)
- Danby Road Park (2008)
- Kiwanis Field (2010)
- Meadowglen Park (2009)
- Rennie Street Park (2007)
- Tanners Drive Park (2007)
- Trafalgar Sports Park (2008)
- Wallace Street Park (2012)
- Total gain from 2007 to 2012 – 12.5 soccer field equivalency

Ball Diamonds

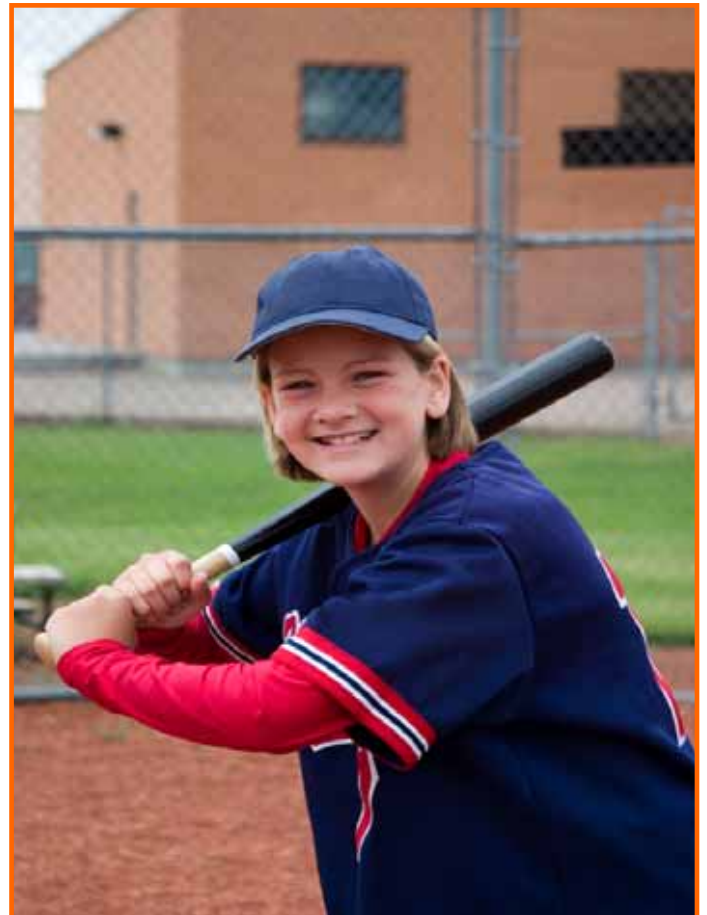
- Trafalgar Sports Park (LIT diamond) (2008)
- Total gain from 2007 to 2012 - 1.5 diamonds (1 LIT)

Tennis Courts

- Resurfacing of Tennis Courts
- Decommissioning of Gordon Alcott Tennis Courts (4 Courts)
- Tennis Courts (6 courts @ Gellert Park)
- Total gain from 2007 to 2012 - 2 courts

Basketball Courts

- Danby Road Park (2007)
- Meadowglen Park (2009)
- Total gain from 2007 – 2012 – 1 court (.5 X2)



Outdoor Pools

- Acton Wading Pool Closure (2009)
- Dick Licata Pool Decommission (2010)

Water Play/Splash Pads

- Dominion Gardens (2009)
- Superior Glove Splash Pad (2010)
- Total gain from 2007 to 2012
– 1 water play/splash pad



Skateboard/BMX Parks

- Community consultation with Halton Hills Cycling Club and Halton Hills Off Road Bicycling Association

Playgrounds

- Dominion Gardens (phase 2) (2009)
- Meadowglen Park (2009)
- Removal of Lions Park (2009)
- Accessible Playground – Dominion Gardens (2012)
- Total gain from 2007 to 2012
– 4 playground locations



Beach Volleyball Courts

- G.D.H.S. identified as site for double courts



Trails

- Hungry Hollow Management Plan Implementation (2007)
- Trails and Cycling Master Plan Implementation
- Total gain from 2007 to 2012 in trails – 8.6 km.



Environmental

- Fairy Lake Water Quality Study (2009)

Public Gardens:

- Georgetown Allotment Garden (2008)



iii. Parkland

Local Parkland

- Ainley Trail (2013)
- Meadowlark Parkette (2007)
- McKenzie-Smith Bennett Public School (2011)
- Total gain from 2007 to 2012 - 10.88 ha Local Parklands

Non Local Parkland

- Acton Sports Park (2007)
- Total gain from 2007 to 2012 - 21.11 ha Non-Local Parklands



iv. Service Delivery

- Affordability Policy (2010)
- Seniors Centre Location/Space Assessment (2011)
- Youth Needs Study (2011)



monitoring service

The 2007 SAP identified the following recreation facilities that were in a surplus situation. In this case, we will continue to monitor these facilities against growth projections and demand for services.

Facility Type	Provision Standard	2012 Municipal Supply	2006 to 2012 Gain (Loss)	2012 Surplus (Deficit)	2016 Surplus (Deficit)	2021 Surplus (Deficit)
Indoor Pool Locations	1 indoor pool per 40,000 residents	3	0	1.5	1.5	1.4
Ball Diamonds	1 ball diamond per 100 participants (this is generally equal to a ratio of 1 diamond per 1,900 residents based on current participation rates)	35	1.5	3.9	2.8	1.1
Skateboard / BMX Parks	1 skate park per 5,000 youth (10-19 yrs.)	2	0	0.1	0.2	0.4



The following facilities are not defined by a provisional standard and therefore will continue to be monitored as participation levels and population growth impact services.

Facility Type	Provision Standard	2012 Municipal Supply	2006 to 2012 Gain (Loss)	2012 Surplus (Deficit)	2016 Surplus (Deficit)	2021 Surplus (Deficit)
Community Centres	Market Dependent (no standard recommended)	3	0	n/a	n/a	n/a
Fitness Space	Market Dependent (no standard recommended)	1	0	n/a	n/a	n/a
Indoor Turf	Market Dependent (no standard recommended)	1	1	n/a	n/a	n/a
Off-Leash Dog Parks	Market Dependent (no standard recommended)	2	0	n/a	n/a	n/a
Beach Volleyball Courts	Market Dependent (no standard recommended)	0	0	n/a	n/a	n/a
Outdoor Ice Rinks	Market Dependent (no standard recommended)	3	0	n/a	n/a	n/a

There are 26 policies, procedures, and provisional standards that are actively monitored and fall under 4 key areas: Parkland and Open Spaces, Indoor Facilities, Service Delivery, and Parks, Facilities, and Sports Fields. These standards are subject to ongoing monitoring throughout the duration of the plan.

To respond to community needs, existing and emerging recreation trends that may affect facility and program requirements must be taken into consideration and monitored continually.

forwardaction

The 2007 SAP identified specific objectives in the form of “action plans”. Moving forward the SAP Update has grouped the remaining action plans into projects. The purpose of identifying projects is to strategically address each item with a defined project plan. A project charter will be used for each project to outline the timelines, responsibilities, and outcomes of the project.

The following facility types have identified a deficit as per the provisional standard and are identified within the SAP action plans.

i. Indoor

Arena Task Force – Outcomes (2012-2014)

Facility Type	Provision Standard	2012 Municipal Supply	2006 to 2012 Gain (Loss)	2012 Surplus (Deficit)	2016 Surplus (Deficit)	2021 Surplus (Deficit)
Ice Pads	1 ice pad per 750 participants (generally equal to a ratio of 1 ice pad per 10,000 residents based on current participation rates)	5.25	1	(0.65)	(0.86)	(1.20)

Action Plan ID No. – 2, 3, 4, 6.

Items within the Capital Forecast:

- Acton Community Centre - Twin Pad (2013/2014: funded)
- Completion of the Mold Masters Sportsplex expansion (2012/2013: funded)
- Memorial Arena Site Master Plan (2011/2013: unfunded)
- Memorial Arena Demolition (2013: funded)
- Memorial Arena Site Master Plan Design and Engineering (2013: unfunded)
- Memorial Arena Site Master Plan Construction (2014: unfunded)

Community Centre Strategy

Facility Type	Provision Standard	2012 Municipal Supply	2006 to 2012 Gain (Loss)	2012 Surplus (Deficit)	2016 Surplus (Deficit)	2021 Surplus (Deficit)
Community Centres	Market Dependent (no standard recommended)	3	0	n/a	n/a	n/a
Seniors Facilities	Refer to Senior Space Needs Study					
Youth Space	Refer to Youth Needs Study					
Gymnasiums	1 full-size gym per 50,000 residents	0	0	(1.2)	(1.2)	(1.3)
Fitness Space	Market Dependent (no standard recommended)	1	0	n/a	n/a	n/a

Action Plan ID No. – 10, 11, 22.

Items within the Capital Forecast:

- Gellert Community Centre Preliminary Schematic Design (2012: funded)
- Gellert Community Centre Phase 2 Design and Engineering (2013: unfunded)
- Gellert Community Centre Phase 2 Construction (2017: unfunded)
- Mold-Masters SportsPlex Mezzanine Fitness Facility (2013: unfunded)



Seniors Space Needs Study Implementation

Facility Type	Provision Standard	2012 Municipal Supply	2006 to 2012 Gain (Loss)	2012 Surplus (Deficit)	2016 Surplus (Deficit)	2021 Surplus (Deficit)
Seniors Facilities	Refer to Senior Space Needs Study	2	0	n/a	n/a	n/a

Action Plan ID No. – 12, 14, 15.

Items within the Capital Forecast:

- Included as part of the Gellert Community Centre Phase 2
- Acton Senior Centre Expansion Design and Engineering (2014: unfunded)
- Acton Senior Centre Expansion Construction (2015: unfunded)

Youth Needs Study Implementation (2012-2021)

Facility Type	Provision Standard	2012 Municipal Supply	2006 to 2012 Gain (Loss)	2012 Surplus (Deficit)	2016 Surplus (Deficit)	2021 Surplus (Deficit)
Youth Space	Refer to Youth Needs Study	0	0	n/a	n/a	n/a

Action Plan ID No. – 16, 17, 18, 19.

Items within the Capital Forecast:

- Included as part of the Gellert Community Centre Phase 2
- Acton Youth Space Design and Engineering (2014: unfunded)
- Acton Youth Space Construction (2015: unfunded)



Indoor Pool Strategy

Action Plan ID No. – 8, 9.

Items within the Capital Forecast:

- Collegiate Pool Revitalization Plan (2016: unfunded)
- AIP Revitalization Design and Engineering (2017: funded)
- AIP Revitalization Construction (2019: unfunded)
- GIP Revitalization Design and Engineering (2019: funded)
- GIP Revitalization Construction (2020: funded)

Indoor Turf Monitoring (2012-2017)

Facility Type	Provision Standard	2012 Municipal Supply	2006 to 2012 Gain (Loss)	2012 Surplus (Deficit)	2016 Surplus (Deficit)	2021 Surplus (Deficit)
Indoor Turf	Market Dependent (no standard recommended)	1	1	n/a	n/a	n/a

Action Plan ID No. – 25.

ii. Outdoor

Parks, Facilities, and Sport Fields (2012-2017)

Facility Type	Recommended Provision Standard	2012 Municipal Supply	2006 to 2012 Inventory Gain/Loss	2012 Surplus (Deficit)	2016 Surplus (Deficit)	2021 Surplus (Deficit)
Soccer Fields	1 soccer field per 90 participants (this is generally equal to a ratio of 1 field per 1,250 residents based on current participation rates)	47	12.5	(8.2)	(9.9)	(12.6)
Ball Diamonds	1 ball diamond per 100 participants (this is generally equal to a ratio of 1 diamond per 1,900 residents based on current participation rates)	35	1.5	3.9	2.8	1.1
Tennis Courts	1 public court per 4,000 residents	13	2	(1.8)	(2.3)	(3.1)
Basketball Courts	1 full court per 1,500 youth (10-19 yrs.)	3	1	(3.2)	(2.9)	(2.4)
Skateboard / BMX Parks	1 skate park per 5,000 youth (10-19 yrs.)	2	0	0.1	0.2	0.4
Off-Leash Dog Parks	Market Dependent (no standard recommended)	2	0	n/a	n/a	n/a
Beach Volleyball Courts	Market Dependent (no standard recommended)	0	0	n/a	n/a	n/a
Outdoor Ice Rinks	Market Dependent (no standard recommended)	3	0	n/a	n/a	n/a

Action Plan ID No. – 33, 36, 38, 39, 46, 50, 51, 58, 61, 62, 68, 70, 71, 92.

Items within the Capital Forecast:

- Multipurpose Courts (2016-2021: unfunded)
- Mold Masters Sportplex Skate Park Expansion (2012: unfunded)
- Potential Community Partnerships (2012/2015: funded)
- Berton Phase 2 (soccer field) (2011: unfunded)
- Trafalgar Sports Park (2012-2016: unfunded)



Playground Strategy (2012-2017)

Facility Type	Recommended Provision Standard	2012 Municipal Supply	2006 to 2012 Inventory Gain/Loss	2012 Surplus (Deficit)	2016 Surplus (Deficit)	2021 Surplus (Deficit)
Playgrounds	1 playground within an unobstructed 500m radius of built-up residential areas	40 Locations	4	n/a	n/a	n/a

Action Plan ID No. – 64, 65.

Items within the Capital Forecast:

- Accessible Playground – Acton (2012: unfunded)

Upcoming Sub-division Developments:

- Fernbrook Phase 3
- HHVHI 16 Phase 2
- HHVHI 16 Phase 5
- HHVI- 13 Phase 5
- Meadows in the Glen
- Menkes

Public Gardens

Action Plan ID No. – 72, 74, 75, 76.

- Acton Community Allotment Garden (2012: Municipal Assistance Program)



iii. Parkland

Facility Type	Recommended Provision Standard	2012 Municipal Supply	2006 to 2012 Inventory Gain/Loss	2012 Surplus (Deficit)	2016 Surplus (Deficit)	2021 Surplus (Deficit)
Local Parkland (Parkettes, Neighbourhood Parks)	1.2 hectares (ha) per 1,000 residents	53.38	10.88	(17.43)	(19.94)	(23.96)
Non-Local Parkland (Community Parks, Town-Wide Parks)	2.5 hectares (ha) per 1,000 residents	146.61	21.11	(0.91)	(6.14)	(14.52)

Action Plan ID No. – 93.

Facility Signage Strategy

Action Plan ID No. – 93.

Items within the Capital Forecast:

- Parks and Facility Signage (2013/2018: funded)
- Cedarvale Park Pylon Sign (2013: funded)
- Cultural Centre/Library Sign (2014: funded)

Hungry Hollow Ravine Management Plan Implementation

Action Plan ID No. – 27, 87.

- Future Operating Budget Consideration

Open Space Management Policy

Action Plan ID No. – 88.

- Future Operating Budget Consideration



Parkland and Open Space Strategy (2013-2017)

Action Plan ID No. – 77, 79, 80, 81, 82, 86.

Items within the Capital Forecast:

- Property Acquisition Parks and Open Space (2013/2017/2019/2020/2021: funded)
- Fairy Lake Water Quality Implementation (2014/2019: funded)



Trails and Cycling Master Plan Update

Action Plan ID No. – 27.

Items within the Capital Forecast:

- Trails System (2012: funded) (2013-2019: unfunded)
- Trails Underpass (2018: unfunded)



iv. Service Delivery

Active Living Strategy (2013)

Action Plan ID No. – 23, 106.

- Future Operating Budget Consideration

Community Cultural Strategy (2012)

Action Plan ID No. – 26.

Items within the Capital Forecast:

- Arts, Culture Centre Strategic Plan (2015: funded)
- Community Cultural Strategy (2012: funded)



PSAB Implementation (2012/2017)

Action Plan ID No. – 103.

- Future Operating Budget Consideration

Rates and Fees Review

Action Plan ID No. – 101.

- Future Operating Budget Consideration

Service Delivery Review (2014)

Action Plan ID No. – 89, 94, 95, 96, 97, 98, 99, 100, 104, 105.

- Future Operating Budget Consideration



Strategic Action Plan Implementation (2012- 2017)

Action Plan ID No. – 107, 108.

- Five Year Update (2012)

Items within the Capital Forecast:

- Recreation and Parks Strategic Action Plan (2017: funded)

Action Plans & SAP Projects

The majority of the 2007 action plans have been identified in the Capital Budget and Forecast, albeit funded or unfunded. As the remaining projects unroll there may well be additional operating and capital budget implications. Part of the project charter for each project will be to determine the financial implications.

Our Mandate

The primary role of Recreation and Parks is to enhance the quality of life for residents of Halton Hills. We embrace our mandate by assisting and supporting community groups in providing recreation and cultural opportunities. The municipality also provides facilities, services and programs directly that help to fulfil the leisure needs of the community.

The Department achieves this mandate through:

- **Proactive planning** in order to understand and to respond to the leisure needs of the community;
- Ensuring that the community enjoys a **wide range of choices** for all age groups and genders through quality leisure opportunities;
- Encouraging the **availability and accessibility** of parks, open spaces, recreation and cultural facilities;
- Assisting and **encouraging opportunities** in recreation and cultural activities and programs;
- Creating **public awareness** and stimulating interest in all available leisure opportunities and services;
- Facilitating the **coordination and cooperation of community groups** and agencies that deliver leisure opportunities;
- Assisting in **building leadership capacity** and providing consultation to individuals, local groups, organizations and agencies;
- Recognizing **valuable contributions** by individuals and groups who enhance the leisure delivery system.

Our Values

The following statements illustrate the guiding principles, which we strive to reflect in every form of our program, facility and service provision.

We value **healthy, safe and sustainable communities**... by encouraging leadership development, community involvement and community partnerships we will have a greater awareness of needs and resources. This awareness helps us to focus our efforts to meet collective and individual needs. We believe that community involvement, collaboration and cooperation foster community pride, which in turn nurtures a healthy community. We recognize that by working together we are all stronger.

We value **active living**...as Recreation and Parks; it is one of our roles to ensure that opportunities are available for residents to develop healthy and active lifestyles. By doing so, we provide the foundation for living a long and happy life. Activities keep the body, mind and soul healthy and provide opportunities to socialize with friends, family and neighbours. It is our role and responsibility to continually strive to provide programs, facilities and services which support these concepts.

We value **individuals and families**...we value the participation of the family in part or in whole and we believe that community health is directly related to the development of healthy relationships in the home setting. We recognize that there are many forms of families in today's society and we value and respect this diversity. By doing so, we provide a context for activities that benefit both the family and the individual.

We value **diversity within our community**...our diverse backgrounds provide many new and exciting perspectives and contributions which enrich our experiences and communities everyday.

We value **equal access to service, facilities and programs**...individuals with physical, developmental or financial challenges will have access to various supports to assist in overcoming challenges to participation.

We value **volunteerism** and we actively recruit, train, retain and reward our volunteers. We recognize that a strong leisure system requires collective efforts where everyone plays their part. Volunteers enrich the provision, quantity and quality of leisure opportunities in our community.

We value **environmental preservation**...as good community members it is our responsibility to ensure that our plans and actions take into account the environment. We also respect the needs of residents and consider the impact that our activities may have on their living environment. This requires commitment and innovation and we accept this responsibility and challenge.