



# **Fire Department**

## **2026 Budget & Business Plan**

▼  
**FIRE  
DEPARTMENT**

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**Vision Statement:**

Provide the citizens of Halton Hills with exemplary service in a cost-effective manner.

**Mission Statement:**

Provide fire protection and prevention services to protect our community and enhance life safety.

**Our motto:**

Our Family Protecting Your Family



# FIRE DEPARTMENT

Town of Halton Hills  
By-Law 2013-0051 is  
the establishing by-law  
for the Halton Hills  
Fire Department

The by-law provides clear  
and accurate policy  
direction reflecting how  
Council expects the  
department to deliver  
on their core activities to  
meet the specific needs  
and circumstances of the  
Town of Halton Hills.



## DEPARTMENT OVERVIEW:

The Town of Halton Hills By-Law 2013-0051 is the establishing by-law for the Halton Hills Fire Department. The by-law provides clear and accurate policy direction reflecting how Council expects the department to deliver on their core activities to meet the specific needs and circumstances of the Town of Halton Hills.

The Fire Protection & Prevention Act, 1997 is the governing legislation for Ontario municipalities. At its core, it requires every municipality to:

- Establish a program in the municipality which must include public education with respect to fire safety and certain components of fire prevention; and establish a program in the municipality which must include public education with respect to fire safety and certain components of fire prevention; and,
- Provide other fire protection services as it determines may be necessary in accordance with its needs and circumstances.

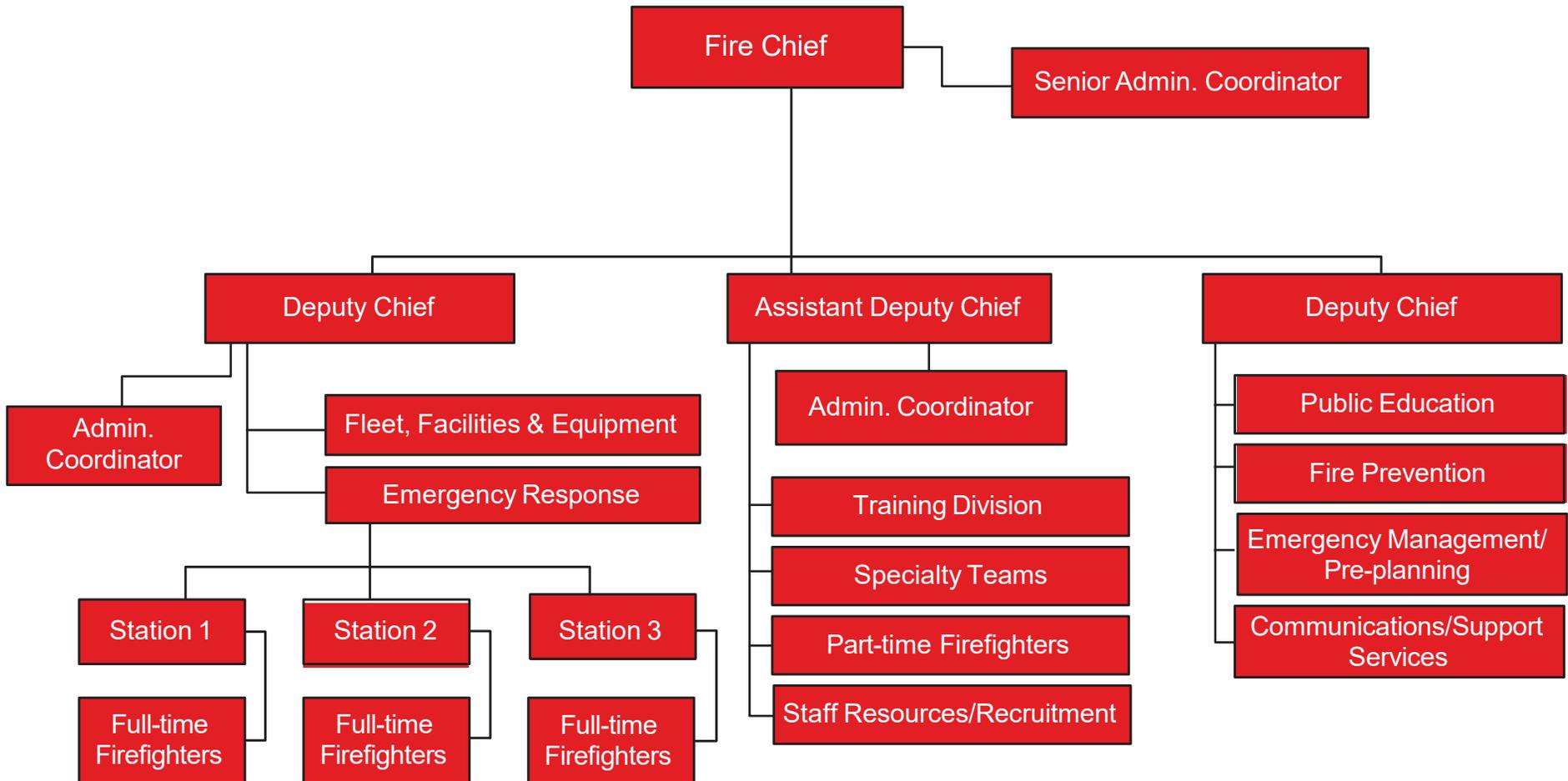
The Halton Hills Fire Department is a Composite Fire Service providing an all-hazards response capability to natural and human caused events from three strategically located stations. Based on the Ontario Fire Marshal's three lines of defence, our divisions provide:

- Public Fire Safety Education;
- Fire Safety Standards and Enforcement; and,
- Emergency Response.



# FIRE DEPARTMENT

▶ CURRENT ORG CHART:



# FIRE DEPARTMENT

## CORE SERVICES:

- **Public education** activities that promote public fire safety in the community.
- **Inspection & enforcement** activities add value to our services and ensure compliance with the provision of the Ontario Fire Code.
- **Emergency management** activities related to preparedness, response, mitigation and recovery such as public education, staff training and scenario-based exercises.
- **Emergency response** to all natural and human-caused emergencies.

## ► CORE ACTIVITIES:

### Public Education Programs to Promote Fire Life Safety:

- Legislated vulnerable occupancy program
- Home Safe Home program
- Fire extinguisher training
- Blaze Fire Academy (formerly known as Camp Molly)
- Station tours
- Classroom sessions within the Halton District School Board/Halton Catholic District School Board & Halton Hills Christian School Boards
- Halton Hills Fire Department attended approximately 45 community events (Tim Hortons Day, McHappy Day)

### Inspection and Enforcement:

- Complaint and request inspections (provincial requirements)
- Vulnerable occupancy (Provincial Requirement)
- Fire Safety Plan Review (Provincial Requirement)
- Fire drill evaluations (Provincial Requirement)
- Re-inspections
- Commercial and residential inspections that assist owners in maintaining fire safe facilities
- Plans review (Site Plan inspections)
- Business license review
- Fire origin & cause investigations
- Enforcement of FPPA Section 15 (Immediate threat to life)
- Inspection Orders
- Electrical Safety Inspection Orders
- Court appearances and expert witness testimony
- Information, summons, prosecutor briefs (Provincial Offences Act)

# FIRE DEPARTMENT



## ► CORE ACTIVITIES:

### Emergency Management:

- Compliance with Emergency Management & Civil Protection Act
- Revision of the Town's Emergency Response Plan (IMS – Incident Management System)
- Annual legislated compliance training
- Liaise with the neighbouring Municipal and Regional CEMCs, the OFMEM and other provincial, federal, and other NGO (non-governmental organization) representatives as required
- Annual exercise scenarios
- Other such services as directed and approved by Council

### Emergency Response:

- Fire suppression
- Emergency patient care in support of Halton Region Paramedic Services
- Technical rescue including but not limited to auto extrication, ice/water, high angle, confined space, and large animal rescues
- Hazardous materials response
- Training including but not limited to operational, technical, behavioural and leadership training
- First response agreements with the Towns of Milton and Erin and City of Mississauga
- Superior Tanker Shuttle Accreditation – a recognized ability to supply water for fire suppression to rural residents

# FIRE DEPARTMENT



## ▶ PREVIOUS YEAR ACCOMPLISHMENTS/SUCSESSES

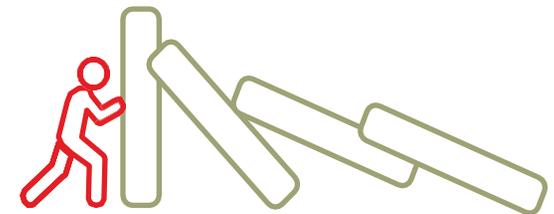
- Master Fire Plan – Staffing Plan – hired: 8 Firefighters; training instructor; and emergency vehicle & equipment technician (EVET).
- Implemented new Records Management Software Program – First Due (Burn Permits, Fire Incident Reports, Inspections).
- Purchased replacement pumper/rescue – delivery expected 2028.
- Hired 24 part-time firefighters.
- Participated with the Regional Fire Departments, supporting Blaze Fire Academy.
- Held elected Official Workshop & updated emergency response plan.
- Expanded medical program to include Naloxone, Epi-pens and symptom relief (ASA) on front-run trucks.
- Completed headquarters renovations to facilitate new office space.
- Onboarded new FT Administrative Coordinator.
- Developed Fire Training Facility (Public Works Yard) Business Plan.
- Completed Officer Development & Performance Appraisals.
- Revised first response agreement with Town of Milton – to include high-angle rescue (last updated 2014).
- Revised Standard Operating Guidelines & Policies.
- Received Fire Service Grant to purchase SCBA washer.

# FIRE DEPARTMENT

## ▶ ENVIRONMENTAL SCAN:



<p><b>Challenges:</b></p>	<ul style="list-style-type: none"> <li>• Ontario Fire Marshal Regional Training Centre Access &amp; certification request</li> <li>• Part-time response attendance impacting the composite deployment model and financial impact</li> <li>• Continue to address community risk and safety through staff deployment at all three stations within our financial abilities (Full-time suppression and over-time costs)</li> <li>• Lithium batteries emergencies and the impact on communities (Scooters, e-bikes, etc.)</li> <li>• 2026 Collective Agreement – negotiations (Oakville/Burlington settled for 2026)</li> </ul>
<p><b>Opportunities:</b></p>	<ul style="list-style-type: none"> <li>• Implementation of the 5-year, Council approved, Master Fire Plan – Staffing Plan</li> <li>• Fire Safety Grant (upped to 30 million/year from 10 million/year)</li> <li>• Achieve freely negotiated contract with HHPFFA within the Council mandate</li> </ul>



# FIRE DEPARTMENT

▶ KEY INITIATIVES:



Project/Initiative	Description	Division	Outcomes & Outputs	2025 Strategic Alignment
<b>1. Implement the Recommendations of the 2025 Fire Master Plan</b>	Advance the 2025 Fire Master Plan recommendations, by developing an implementation strategy.	Administration	<ul style="list-style-type: none"> <li>Create a blueprint to provide efficient, effective, and fiscally responsive emergency services to the community (2 FTE suppression).</li> </ul>	<b>Safe and Welcoming Communities:</b> <ul style="list-style-type: none"> <li>Ensure emergency services align with Town growth.</li> </ul>
<b>2. Pumper/ Rescue Apparatus Replacement Strategy</b>	Replace pumper truck at the end of its life cycle.	Administration	<ul style="list-style-type: none"> <li>Fleet strategy to design, build and receive a new apparatus (40+ month lead time required).</li> <li>Reduce cost of maintenance and increased reliability in response to emergency incidents.</li> </ul>	<b>Safe and Welcoming Communities:</b> <ul style="list-style-type: none"> <li>Ensure emergency services align with Town growth.</li> </ul>

# FIRE DEPARTMENT

▶ STAFFING IMPACT:



	+/- FTE Estimates	Service Delivery Area
<b>Full Time</b>	2	Full Time Fire Fighters
<b>Part Time</b>	0	N/A
<b>Contract</b>	0	N/A



# FIRE DEPARTMENT

## ▶ PERFORMANCE INDICATORS:

Operational	Target
Accurate performance data based on total calls for service by career firefighters, reflecting international standards and industry best practices (NFPA 1710): <ul style="list-style-type: none"> <li>• Turnout time.</li> <li>• Travel time (first due Pumper).</li> <li>• Travel time (second due Pumper).</li> </ul>	Improvement on 2024 baseline: <ul style="list-style-type: none"> <li>• 80 seconds, 90% of the time</li> <li>• 240 seconds (4 minutes)</li> <li>• 360 seconds (6 minutes)</li> </ul>
Accurate performance data based on total calls for service by volunteer firefighters, reflecting international standards and industry best practices (NFPA 1720): <ul style="list-style-type: none"> <li>• Response time – urban area</li> <li>• Minimum staff to respond.</li> </ul> Response time – rural Area Minimum staff to respond	Improvement on 2024 baseline: <ul style="list-style-type: none"> <li>• 9 minutes on scene (90% of the time)</li> <li>• 15 staff</li> <li>• 14 minutes on scene (80% of the time)</li> <li>• 6 staff</li> </ul>
Emergency response attendance tracking for part-time firefighters	25% of general paged calls for emergency incidents.

# FIRE DEPARTMENT

## ▶ PERFORMANCE INDICATORS (continued):

Quality of Life	Target
Better educated public regarding fire safety: <ul style="list-style-type: none"> <li>• Number of messages delivered digitally.</li> <li>• Number of visits or hits on these platforms.</li> </ul>	5% increase in social media traffic and messages delivered.
Improvement of Joint Health & Safety Committee to include Mental Health strategies/awareness. <ul style="list-style-type: none"> <li>• Reduction in lost time due to PTSI (Post-Traumatic Stress Illness)</li> </ul>	<ul style="list-style-type: none"> <li>• Track exposures to traumatic events.</li> <li>• Track the number of referrals through Joint Health &amp; Safety to ensure members have access to needed resources.</li> </ul>

# FIRE SERVICES

The Halton Hills Fire Department is a composite fire service providing an all-hazards response capability to natural and human-caused events from three strategically located stations. Based on the Ontario Fire Marshal’s three lines of defense, the divisions provide:

1. Public Fire Safety Education and Prevention:
  - This line focuses on proactive measures to prevent fires from starting in the first place. It includes educating the public on fire safety, the importance of working smoke alarms, and fire prevention strategies.
2. Fire Safety Standards and Enforcement:
  - This stage involves setting and enforcing fire safety standards and codes to ensure buildings and public spaces are designed and maintained to be fire safe. This can include fire inspections and investigations.
3. Emergency Response:
  - This is the third line of defense and involves the actions taken to respond to fires once they occur. It includes the suppression of fires, the protection of life and property, and the provision of rescue services.

# 2026 Operating Budget Overview

Fire Services	2025 Approved Budget	2026 Total Budget	2026 vs. 2025 Budget Change	
<b>Revenue</b>				
Recoveries	(51,000)	(51,000)	-	0.0%
Grants	(2,500)	(2,500)	-	0.0%
Other Revenue	(149,000)	(149,000)	-	0.0%
Transfers from Reserves	(1,534,202)	(1,894,100)	(359,898)	23.5%
<b>Revenue Total</b>	<b>(1,736,702)</b>	<b>(2,096,600)</b>	<b>(359,898)</b>	<b>20.7%</b>
<b>Expenses</b>				
Salaries & Benefits	11,620,552	12,690,700	1,070,148	9.2%
Professional Development & Fees	101,150	94,400	(6,750)	-6.7%
Program Supplies	2,500	2,500	-	0.0%
General Supplies	127,600	124,400	(3,200)	-2.5%
Fuel	66,300	66,300	-	0.0%
Utilities	115,700	115,700	-	0.0%
Repair and Maintenance	210,900	209,200	(1,700)	-0.8%
Licences, Permits and Fees	4,800	4,800	-	0.0%
Contracted Services and Agreements	431,000	446,300	15,300	3.5%
Professional Fees	38,000	35,500	(2,500)	-6.6%
Rent Expense	24,000	24,000	-	0.0%
Public Relations and Communication	900	900	-	0.0%
Administration and Office Expenses	28,900	25,700	(3,200)	-11.1%
Interdepartmental Reallocations	58,100	58,100	-	0.0%
<b>Expenditures Total</b>	<b>12,830,402</b>	<b>13,898,500</b>	<b>1,068,098</b>	<b>8.3%</b>
<b>Fire Services Tax Levy Impact</b>	<b>11,093,700</b>	<b>11,801,900</b>	<b>708,200</b>	<b>6.4%</b>

## Operating Budget by Service

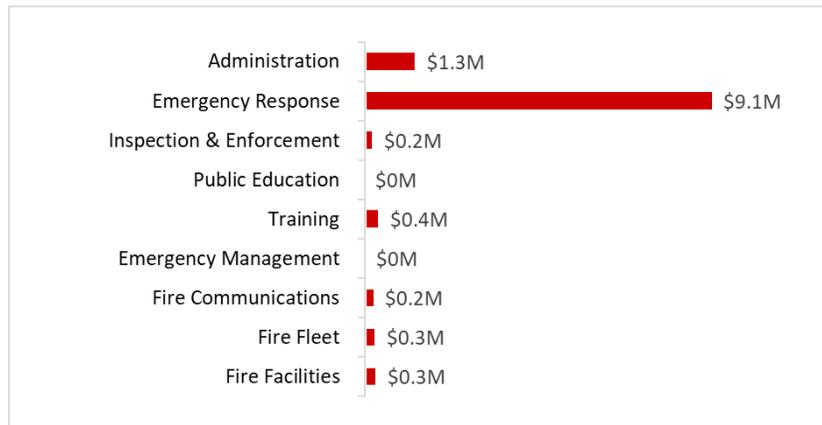
Fire Services delivers services to the community through the Administration, Public Education, Inspection and Enforcement of safety standards, Emergency Management, Facilities and Fleet divisions.

Fire Services	2024 Actuals	2025 Approved Budget	Base Budget	2026		Total Budget	2026 vs. 2025	
				OP Budget Request	One-Time OP Budget Request		Budget Change	
<b>Administration</b>								
<b>Administration</b>								
Revenue	(97,342)	(49,954)	(50,000)	-	-	(50,000)	(46)	0.1%
Expense	1,292,066	1,223,254	1,382,700	-	-	1,382,700	159,446	13.0%
<b>Administration Total</b>	<b>1,194,724</b>	<b>1,173,300</b>	<b>1,332,700</b>	<b>-</b>	<b>-</b>	<b>1,332,700</b>	<b>159,400</b>	<b>13.6%</b>
<b>Administration Total</b>								
<b>Public Education</b>								
<b>Public Education</b>								
Revenue	(3,740)	(2,500)	(2,500)	-	-	(2,500)	-	0.0%
Expense	14,001	6,000	5,900	-	-	5,900	(100)	-1.7%
<b>Public Education Total</b>	<b>10,261</b>	<b>3,500</b>	<b>3,400</b>	<b>-</b>	<b>-</b>	<b>3,400</b>	<b>(100)</b>	<b>-2.9%</b>
<b>Public Education Total</b>	<b>10,261</b>	<b>3,500</b>	<b>3,400</b>	<b>-</b>	<b>-</b>	<b>3,400</b>	<b>(100)</b>	<b>-2.9%</b>
<b>Inspection &amp; Enforcement</b>								
<b>Inspection &amp; Enforcement</b>								
Revenue	(287,978)	(149,000)	(149,000)	-	-	(149,000)	-	0.0%
Expense	464,958	357,700	372,300	-	-	372,300	14,600	4.1%
<b>Inspection &amp; Enforcement Total</b>	<b>176,980</b>	<b>208,700</b>	<b>223,300</b>	<b>-</b>	<b>-</b>	<b>223,300</b>	<b>14,600</b>	<b>7.0%</b>
<b>Inspection &amp; Enforcement Total</b>	<b>176,980</b>	<b>208,700</b>	<b>223,300</b>	<b>-</b>	<b>-</b>	<b>223,300</b>	<b>14,600</b>	<b>7.0%</b>

Fire Services	2024 Actuals	2025 Approved Budget	Base Budget	2026		Total Budget	2026 vs. 2025	
				OP Budget Request	One-Time OP Budget Request		Budget Change	
<b>Emergency Response</b>								
<b>Emergency Management</b>								
Expense	11,993	16,200	16,200	-	-	16,200	-	0.0%
<b>Emergency Management Total</b>	<b>11,993</b>	<b>16,200</b>	<b>16,200</b>	<b>-</b>	<b>-</b>	<b>16,200</b>	<b>-</b>	<b>0.0%</b>
<b>Emergency Response</b>								
Revenue	(610,710)	(1,178,304)	(1,228,300)	(309,900)	-	(1,538,200)	(359,896)	30.5%
Expense	9,194,949	9,719,504	10,262,300	309,100	-	10,571,400	851,896	8.8%
<b>Emergency Response Total</b>	<b>8,584,239</b>	<b>8,541,200</b>	<b>9,034,000</b>	<b>(800)</b>	<b>-</b>	<b>9,033,200</b>	<b>492,000</b>	<b>5.8%</b>
<b>Fire Communications</b>								
Expense	584,516	234,100	246,100	-	-	246,100	12,000	5.1%
<b>Fire Communications Total</b>	<b>584,516</b>	<b>234,100</b>	<b>246,100</b>	<b>-</b>	<b>-</b>	<b>246,100</b>	<b>12,000</b>	<b>5.1%</b>
<b>Training</b>								
Revenue	-	(171,597)	(171,600)	-	-	(171,600)	(3)	0.0%
Expense	334,290	524,797	538,400	800	-	539,200	14,403	2.7%
<b>Training Total</b>	<b>334,290</b>	<b>353,200</b>	<b>366,800</b>	<b>800</b>	<b>-</b>	<b>367,600</b>	<b>14,400</b>	<b>4.1%</b>
<b>Emergency Response Total</b>	<b>9,515,038</b>	<b>9,144,700</b>	<b>9,663,100</b>	<b>-</b>	<b>-</b>	<b>9,663,100</b>	<b>518,400</b>	<b>5.7%</b>
<b>Fire Facilities &amp; Fleet</b>								
<b>Fire Facilities</b>								
Revenue	(23,618)	(24,000)	(24,000)	-	-	(24,000)	-	0.0%
Expense	316,477	322,300	322,300	-	-	322,300	-	0.0%
<b>Fire Facilities Total</b>	<b>292,859</b>	<b>298,300</b>	<b>298,300</b>	<b>-</b>	<b>-</b>	<b>298,300</b>	<b>-</b>	<b>0.0%</b>
<b>Fire Fleet</b>								
Revenue	-	(161,347)	(161,300)	-	-	(161,300)	47	
Expense	315,091	426,547	442,400	-	-	442,400	15,853	3.7%
<b>Fire Fleet Total</b>	<b>315,091</b>	<b>265,200</b>	<b>281,100</b>	<b>-</b>	<b>-</b>	<b>281,100</b>	<b>15,900</b>	<b>6.0%</b>
<b>Fire Facilities &amp; Fleet Total</b>	<b>607,950</b>	<b>563,500</b>	<b>579,400</b>	<b>-</b>	<b>-</b>	<b>579,400</b>	<b>15,900</b>	<b>2.8%</b>
<b>Total Net Operating Budget</b>	<b>11,504,953</b>	<b>11,093,700</b>	<b>11,801,900</b>	<b>-</b>	<b>-</b>	<b>11,801,900</b>	<b>708,200</b>	<b>6.4%</b>

## Operating Budget by Service

The 2026 operating budget for Fire Services is proposed at \$13,898,500 in gross expenditures, with \$11,801,900 funded from the general tax levy to support the services performed by all divisions within the Fire Services department.



## 2026 Operating Budget Drivers

Fire Services proposes a net increase of \$708,200, or 6.4% for the 2026 operating budget. These changes enable the Fire Department to support the effective and efficient delivery of core services to the community.

The following budget changes are included in the Fire Services operating budget for 2026:

### Maintaining Current Service Levels

- \$765,348 or 6.5% represents the base change in compensation and benefits for the current staff complement. This amount includes performance-based salary increases, the second year of a three-year non-union salary review, proposed economic increase of 2.0% for non-union and 4.0% for union staff, and updates to statutory and Town benefit-related costs.
- \$50,000 transfer from the Fire Services Reserve to support 2025 salary and benefit adjustments, including the transition of the part-time Administrative Assistant position to full-time. This staffing change is consistent with the recommendations outlined in the Fire Master Plan presented to Council in November 2024, which detailed the strategic staffing approach for 2025–2029.
- \$12,000 increase to support the dispatch services contract with the Town of Tillsonburg. This represents Year 2 of the five-year agreement and reflects the scheduled escalation in service costs as outlined in the contract terms.
- \$2,000 increase for the shared radio system cost with the Region of Halton.
- \$1,300 increase for the Vector Solutions system maintenance contract, reflecting the standard 5% annual rise for supporting the cloud-based LMS and scheduling software.

- \$17,350 reduction in operating expenses through targeted cost-saving measures, reflecting a strategic effort to enhance efficiency while maintaining service standards.

### **Corporate and Community Security**

- A budget-neutral budget request for the addition of two full-time Suppression Firefighters (2.0 FTE), with a total cost of \$309,900. This expense will be funded through the Fire Services Reserve and the Fire Special Levy, ensuring no net impact on the overall budget. This staffing request represents Year 2 of the Fire Services Five-Year Fire Staffing Plan and is aimed at addressing ongoing shortages within suppression platoons. These staffing gaps have led to a heightened reliance on overtime to maintain service levels, often due to vacancies resulting from injury, illness, or other absences. To mitigate these challenges, the proposed full-time hires will be selected from the part-time firefighter pool. This approach is expected to reduce overtime costs, improve firefighter health and safety, and strengthen the department's emergency response capabilities. The request aligns with Council's strategic objective to ensure emergency services continue to meet the evolving needs of a growing community.

# 2026 Operating Budget Request

<b>Position/Program</b>	<b>Ref No.</b>
2.0 FTE - Suppression Firefighters - Year 2 of 5 (Fire Staffing Plan)	26-3
<b>Approved by Council?</b> Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	<b>Budget Impact</b>
<b>Included in Budget?</b> Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>	\$ -
<b>Department</b>	<b>FTE Impact</b>
Fire Services	2.0
<b>Division</b>	<b>Effective Date</b>
FT Fire Suppression	January 1, 2026

**Description of Services to be Performed:**

As part of the Town of Halton Hills’ Five-Year Fire Staffing Plan, Fire Services is requesting budget approval for the addition of two full-time Suppression Firefighters (2.0 FTE) for the 2026 budget year. These positions are critical to addressing ongoing staffing shortages within suppression platoons, which currently rely heavily on overtime to maintain service levels due to vacancies caused by injury, illness, and other absences. The recruitment of these firefighters from the part-time ranks will reduce overtime costs, improve firefighter health and safety, and enhance the department’s ability to respond effectively to emergency incidents.

This initiative aligns with Council’s strategic objective to ensure emergency services keep pace with community growth.

**Accordingly, it is recommended that these positions be an on-going full-time position (+2.0 FTE) and that the required funding be financed from the Fire Services Reserve and Fire Special Levy.**

**Risk if not approved: This would weaken our response to complex emergency incidents within the Town.**

<b>Budget Impact:</b>		<b>Account &amp; Notes:</b>	
<b>Expenditures:</b>			
Salary & Benefits	304,800	Salaries & Benefits	
Supplies & Services	4,300	Uniforms	
Other	800	Blue Card Training	
<b>Total</b>	<b>\$ 309,900</b>		
<b>Revenue:</b>			
Fees			
Grants			
Other	(309,900)	Fire Services Reserve and the Fire Special Levy	
<b>Total</b>	<b>\$ (309,900)</b>		
<b>Net Cost</b>	<b>\$ -</b>		

# FIRE SERVICES

## CAPITAL FORECAST 2026 – 2035

Project No.	Project Name	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
<b>EQUIPMENT</b>												
5200-06-0101	Small Equipment Replacement	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	350,000
5200-06-1701	Drone & Camera System	-	-	-	-	-	90,000	-	-	-	-	90,000
5200-07-0102	Personal Protective Equipment Replacement	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	1,650,000
5200-07-0104	Self Contained Breathing Apparatus Replacement	25,000	500,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	725,000
5200-07-0107	Heavy Extraction Equipment Replacement	275,000	-	-	-	-	-	-	-	-	-	275,000
5200-07-2001	Replace Gas Detection Equipment	-	80,000	-	-	-	-	-	-	-	-	80,000
5400-06-2501	Radio Replacement	-	-	-	-	1,500,000	-	-	-	-	-	1,500,000
<b>Subtotal</b>		<b>500,000</b>	<b>780,000</b>	<b>225,000</b>	<b>225,000</b>	<b>1,725,000</b>	<b>315,000</b>	<b>225,000</b>	<b>225,000</b>	<b>225,000</b>	<b>225,000</b>	<b>4,670,000</b>
<b>FLEET</b>												
5900-25-1701	Repl Support Unit 704 (304)	-	100,000	-	-	-	-	-	-	-	-	100,000
5900-25-1702	Repl Support Unit 705 (205)	-	100,000	-	-	-	-	-	-	-	-	100,000
5900-25-1703	Replace Support Unit 706 (106)	-	-	100,000	-	-	-	-	-	-	-	100,000
5900-25-1803	Repl Unit 707 (107)	-	100,000	-	-	-	-	-	-	-	-	100,000
5900-25-1804	Replace Unit 708 (208)	-	-	100,000	-	-	-	-	-	-	-	100,000
5900-25-2103	Replace Unit 712	-	-	96,000	-	-	-	-	-	-	-	96,000
5900-25-2104	Replace Unit 711	-	-	96,000	-	-	-	-	-	-	-	96,000
5900-25-2201	Replace Unit 713	-	-	-	-	96,000	-	-	-	-	-	96,000
5900-25-2202	Rehab Unit Replacement	100,000	-	-	-	-	-	-	-	-	-	100,000
5900-25-2404	New Vehicle for Fire Prevention & Inspections Unit	-	-	-	-	-	-	-	-	60,000	-	60,000
5900-25-2501	Replace Pump/Rescue Apparatus - Fleet 724	1,800,000	-	-	-	-	-	-	-	-	-	1,800,000
5900-25-2801	ATV and Utility Trailer	-	-	50,000	-	-	-	-	-	-	-	50,000
5900-25-2802	Mobile Light Tower & Generator	-	-	25,000	-	-	-	-	-	-	-	25,000
5900-25-2803	Replace Assistant Deputy Chief's Car Unit 714	-	96,000	-	-	-	-	-	-	-	-	96,000
5900-25-2805	Replace Scene Support Trailer Unit 763	-	-	16,000	-	-	-	-	-	-	-	16,000
5900-25-3001	Replace Support Unit 709 (109)	-	-	-	-	100,000	-	-	-	-	-	100,000
5900-25-3002	Replace Support Unit 710 (310)	-	-	-	-	100,000	-	-	-	-	-	100,000
5900-25-3003	Training Division Passenger Van	-	-	-	-	100,000	-	-	-	-	-	100,000
5900-25-3004	Replace Pump 725 (P3)	-	-	-	-	1,800,000	-	-	-	-	-	1,800,000
5900-25-3006	Replace Command Unit 701	-	-	-	-	250,000	-	-	-	-	-	250,000
<b>Subtotal</b>		<b>1,900,000</b>	<b>396,000</b>	<b>483,000</b>	<b>-</b>	<b>2,446,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>60,000</b>	<b>-</b>	<b>5,285,000</b>

Project No.	Project Name	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
<b>FACILITIES</b>												
5500-02-1601	Training Centre Upgrades	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
5500-02-2202	Retrofit and Upgrade of CCTV Systems	-	-	26,000	-	-	-	-	-	-	-	26,000
5500-02-2301	Station Renovations - Maple Ave Station	-	-	-	-	-	150,000	-	-	-	-	150,000
5500-02-3101	Station Renovations - Headquarters	-	-	-	-	-	150,000	-	-	-	-	150,000
5501-02-2001	Acton Fire Hall Parking Lot Repaving	-	-	60,000	-	-	-	-	-	-	-	60,000
<b>Subtotal</b>		<b>10,000</b>	<b>10,000</b>	<b>96,000</b>	<b>10,000</b>	<b>10,000</b>	<b>310,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>486,000</b>
<b>GROWTH</b>												
5000-22-2001	Fire Services Master Plan & Community Risk	-	-	-	90,000	-	-	-	-	90,000	-	180,000
5200-06-0102	4th Station - Small Equipment Replacement	-	-	-	-	-	-	10,000	10,000	10,000	-	30,000
5200-06-2601	4th Station - Small Equipment	-	-	-	-	200,000	-	-	-	-	-	200,000
5200-07-0109	4th Station - Outfit New FT Firefighters (21 FF)	-	-	-	-	270,000	-	-	-	-	-	270,000
5200-07-2601	4th Station - Extrication Equipment	-	-	-	-	150,000	-	-	-	-	-	150,000
5500-03-2301	4th Station & Training Centre Construction	-	-	-	-	-	5,200,000	-	-	-	-	5,200,000
5500-03-2501	4th Station - Design & Engineering	-	-	-	500,000	-	-	-	-	-	-	500,000
5500-03-2701	4th Station - Equipment & Furnishings	-	-	-	-	150,000	1,626,000	-	-	-	-	1,776,000
5500-08-2501	4th Station - Land Acquisition	-	-	3,000,000	-	-	-	-	-	-	-	3,000,000
5900-25-2301	4th Station - Aerial 752 (A4)	-	-	-	-	2,500,000	-	-	-	-	-	2,500,000
5900-25-2302	4th Station - Support Unit 715 (414)	-	-	-	-	94,000	-	-	-	-	-	94,000
5900-25-2601	4th Station - Tanker (New)	-	-	-	-	1,000,000	-	-	-	-	-	1,000,000
5900-25-2701	4th Station - Pumper - P4 (Equipped)	-	-	-	-	1,800,000	-	-	-	-	-	1,800,000
5900-25-2702	4th Station - Rescue - R4 (Equipped)	-	-	-	-	1,390,000	-	-	-	-	-	1,390,000
<b>Subtotal</b>		<b>-</b>	<b>-</b>	<b>3,000,000</b>	<b>590,000</b>	<b>7,554,000</b>	<b>6,826,000</b>	<b>10,000</b>	<b>10,000</b>	<b>100,000</b>	<b>-</b>	<b>18,090,000</b>
<b>SUBTOTAL FUNDED</b>		<b>2,410,000</b>	<b>1,186,000</b>	<b>3,804,000</b>	<b>825,000</b>	<b>11,735,000</b>	<b>7,451,000</b>	<b>245,000</b>	<b>245,000</b>	<b>395,000</b>	<b>235,000</b>	<b>28,531,000</b>
<b>UNFUNDED</b>												
5500-06-2501	Fire Station Marquees	-	160,000	-	-	-	-	-	-	-	-	160,000
5500-02-2501	Acton Fire Station Renovations - Phase 2	-	16,000,000	-	-	-	-	-	-	-	-	16,000,000
<b>SUBTOTAL UNFUNDED</b>		<b>-</b>	<b>16,160,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>16,160,000</b>
<b>TOTAL FIRE SERVICES</b>		<b>2,410,000</b>	<b>17,346,000</b>	<b>3,804,000</b>	<b>825,000</b>	<b>11,735,000</b>	<b>7,451,000</b>	<b>245,000</b>	<b>245,000</b>	<b>395,000</b>	<b>235,000</b>	<b>44,691,000</b>

## 2026 - 2035 FORECAST HIGHLIGHTS

The Capital Program for Fire Services is designed to ensure the continuity of service delivery through effective lifecycle management of equipment, fleet, and facilities. The projects outlined in the 10-year capital forecast are vital to mitigating risk in terms of property damage and loss of life for Halton Hills residents, while also ensuring the efficiency, responsiveness, and safety of our firefighters. Our staff will persist in exploring options for low-carbon equipment and fleet replacements. The Fire Services' 10-year capital plan amounts to \$44.7 million, with a proposed \$2.4 million in funded capital projects proposed for 2026. The following provides a summary of the key components of the capital forecast:

- \$4.6 million over 10 years is allocated for the lifecycle replacement of equipment, including firefighter personal protective equipment and radios, as well as training equipment and vehicle outfitting.
  - \$275,000 for the replacement of the heavy extrication equipment in 2026 which includes hydraulically powered cutters, spreaders and ram units commonly referred to as the "Jaws of Life". This equipment is used to free persons trapped as a result of vehicle collisions, industrial accidents or other forms of entrapment.
  - \$165,000 annual allocation is set aside for the replacement of firefighter personal protective equipment that has reached its lifecycle end, is irreparably damaged, or to meet industry best practices and regulatory standards.
  - \$35,000 annually is dedicated to replacing the small equipment inventory to meet current Fire Service standards, focusing on user safety, reliability, and the utilization of the latest technology. This ensures that our firefighters are equipped with reliable equipment, maintaining a constant state of readiness.
  - \$25,000 for the annual replacement of non-compliant SCBA components to meet regulatory standards. Additionally, \$500,000 is set aside for the complete replacement of all components in 2027 due to their life cycle expiration.
  - \$1.5 million is earmarked in 2030 for the replacement of mobile and portable radios.
- \$5.3 million over the 10-year capital plan is allocated for the lifecycle replacement of the Fire Department's fleet.
  - \$1.8 million for the replacement of the Pump/Rescue Apparatus - Fleet 724 in 2026. The HHFD operates Pumper/Rescue configured apparatus as its initial response to all emergency incidents in town and incidents under contract in our neighbouring communities. These trucks, in addition to the on-board water supply, carry heavy extrication equipment, specialized rescue equipment and medical equipment. This truck has been in daily service since 2010 and is now nearing the end of its serviceable life. This truck is due to be replaced in 2030 but lead times for ordering, build and delivery are at present more than 32 months.
  - \$100,000 is proposed in 2026 for the refurbishment of an existing vehicle to serve as a Rehab Unit, rather than pursuing a full replacement. The upgraded unit will be equipped with Scene Support tools to enhance fireground operations. The current Rehab Unit has been in service for 32 years and has exceeded its operational lifespan. This approach represents a cost savings of approximately \$380,000 compared to purchasing a new unit.

- \$486,000 is included for facility repairs and upgrades throughout the 10-year forecast, including an annual \$10,000 to support upgrades to the fire training centres. This annual request enables the Fire Department to maintain and enhance the delivery of all hazard training provided to our firefighters.
- \$18.1 million proposed investment, beginning in 2028 and spread over several years, will support the development of a fourth fire station along the Highway 401 corridor. This initiative includes land acquisition, construction, and outfitting of the facility, which will enhance emergency response coverage in the region’s growing communities. The station will also feature an upgraded training centre and be equipped with new fleet vehicles and operational equipment.
- \$16.0 million is currently unfunded in 2027 for the Acton Station renovations. This cost is based on preliminary estimates from the recently completed Feasibility Study. The scope of renovations includes, but is not limited to, electrical service upgrades, HVAC improvements, roof replacement, enhancements to washrooms, kitchen facilities, and locker rooms, a small addition for equipment storage, and measures to transition to a lower carbon footprint.

## 2026 CAPITAL BUDGET

Page No.	Project No.	Project Name	Total Amount	Total Funding	Base Capital Budget	Development Charges	Capital Reserves	Grants & Recoveries	Debentures
197	5200-06-0101	Small Equipment Replacement	35,000	35,000	-	-	35,000	-	-
198	5200-07-0102	Personal Protective Equipment Replacement	165,000	165,000	-	-	165,000	-	-
199	5200-07-0104	Self Contained Breathing Apparatus Replacement	25,000	25,000	-	-	25,000	-	-
200	5200-07-0107	Heavy Extraction Equipment Replacement	275,000	275,000	-	-	275,000	-	-
201	5500-02-1601	Training Centre Upgrades	10,000	10,000	-	-	10,000	-	-
202	5900-25-2202	Rehab Unit Replacement	100,000	100,000	-	-	100,000	-	-
203	5900-25-2501	Replace Pump/Rescue Apparatus - Fleet 724	1,800,000	1,800,000	-	-	1,800,000	-	-
<b>2026 Total</b>			<b>2,410,000</b>	<b>2,410,000</b>	<b>-</b>	<b>-</b>	<b>2,410,000</b>	<b>-</b>	<b>-</b>

*Please refer to the proceeding Capital Project Information Sheets for details on the 2026 capital projects.*

# 2026 Capital Project Information Sheet

<b>Project</b>	Small Equipment Replacement	<b>Project No.</b>	5200-06-0101
<b>Department</b>	Fire Services		
<b>Project Manager</b>	Bruce Morrison	<b>2026 Budget</b>	\$ 35,000

## Project Description

The scope of this project is to proactively replace small emergency response equipment due to it being at the end of its lifecycle or irreparably damaged.

## Project Deliverables

The primary deliverable of this project is to have reliable equipment that ensures staff safety, operational efficiency, and mitigates the impact of fire/emergency incidents.

## Project Budget and 9-year Forecast

	Total	2026	2027	2028	2029	2030	2031-2035
<b>Expenditures</b>	350,000	35,000	35,000	35,000	35,000	35,000	175,000
<b>Funding</b>							
Cap Replace	350,000	35,000	35,000	35,000	35,000	35,000	175,000
<b>Total funding</b>	350,000	35,000	35,000	35,000	35,000	35,000	175,000

## Impact on Operating Budget

	Total	2026	2027	2028	2029	2030	2031-2035
Operating Impact							

**Operating Resources Required** **FTE Impact** 0.0

## Service Attributes and Authorization

<b>Division</b>	Emergency Response	<b>Service Type</b>	Direct-Core
<b>Service Category</b>	Fire Services		
<b>Growth Related</b>	No	<b>Start Date</b>	Jan-26
<b>% Eligible DC/CBC</b>	0%	<b>End Date</b>	Dec-26
<b>Report/Strategy/Plan</b>			
<b>Disposition Recommendation No.</b>			
<b>Council Strategic Priority</b>			

## Asset Information

<b>Asset Type</b>	Fire Equipment	<b>Treatment</b>	Replacement
<b>Description</b>		<b>Asset condition adjustment*</b>	100%
		<i>*notes the asset functional condition after treatment</i>	

# 2026 Capital Project Information Sheet

<b>Project</b>	Personal Protective Equipment Replacement (PPE)	<b>Project No.</b>	5200-07-0102
<b>Department</b>	Fire Services		
<b>Project Manager</b>	Bruce Morrison	<b>2026 Budget</b>	\$ 165,000

## Project Description

The objective of this project is to provide new properly fitting firefighter personal protective equipment as the existing equipment has either reached the end of service lifecycle, is damaged beyond repair, or is required for new recruits.

## Project Deliverables

New firefighter PPE will replace gear that has reached the end of its lifecycle or has become damaged beyond repair. Personal protective equipment protects firefighters while performing suppression duties particularly during interior structural firefighting.

## Project Budget and 9-year Forecast

	Total	2026	2027	2028	2029	2030	2031-2035
<b>Expenditures</b>	1,650,000	165,000	165,000	165,000	165,000	165,000	825,000
<b>Funding</b>							
Cap Replace	1,650,000	165,000	165,000	165,000	165,000	165,000	825,000
<b>Total funding</b>	1,650,000	165,000	165,000	165,000	165,000	165,000	825,000

## Impact on Operating Budget

	Total	2026	2027	2028	2029	2030	2031-2035
Operating Impact							

**Operating Resources Required** **FTE Impact** 0.0

## Service Attributes and Authorization

<b>Division</b>	Emergency Response	<b>Service Type</b>	Direct-Core
<b>Service Category</b>	Fire Services		
<b>Growth Related</b>	No	<b>Start Date</b>	Jan-26
<b>% Eligible DC/CBC</b>	0%	<b>End Date</b>	Dec-26
<b>Report/Strategy/Plan</b>			
<b>Disposition Recommendation No.</b>			
<b>Council Strategic Priority</b>	Ensure emergency services align with town growth		

## Asset Information

<b>Asset Type</b>	Fire Equipment	<b>Treatment</b>	Replacement
<b>Description</b>	Personal Firefighter Equipment	<b>Asset condition adjustment*</b>	100%

*\*notes the asset functional condition after treatment*

# 2026 Capital Project Information Sheet

<b>Project</b>	Self Contained Breathing Apparatus Replacement (SCBA)	<b>Project No.</b>	5200-07-0104
<b>Department</b>	Fire Services		
<b>Project Manager</b>	Bruce Morrison	<b>2026 Budget</b>	\$ 25,000

## Project Description

The objective of this project is to ensure firefighters have the necessary Self Contained Breathing Apparatus (SCBA) components to operate in hazardous environments that pose an immediate danger to life and health. (IDLH) This equipment is used by fire fighters and must meet regulatory requirements.

## Project Deliverables

Primary deliverables of this project is the replacement of existing non-compliant SCBA components with those meeting regulatory standards.

## Project Budget and 9-year Forecast

	Total	2026	2027	2028	2029	2030	2031-2035
<b>Expenditures</b>	725,000	25,000	500,000	25,000	25,000	25,000	125,000
<b>Funding</b>							
Cap Replace	725,000	25,000	500,000	25,000	25,000	25,000	125,000
<b>Total funding</b>	725,000	25,000	500,000	25,000	25,000	25,000	125,000

## Impact on Operating Budget

	Total	2026	2027	2028	2029	2030	2031-2035
Operating Impact							

**Operating Resources Required** **FTE Impact** 0.0

## Service Attributes and Authorization

<b>Division</b>	Emergency Response	<b>Service Type</b>	Direct-Core
<b>Service Category</b>	Fire Services		
<b>Growth Related</b>	No	<b>Start Date</b>	Jan-26
<b>% Eligible DC/CBC</b>	0%	<b>End Date</b>	Dec-26
<b>Report/Strategy/Plan</b>			
<b>Disposition Recommendation No.</b>			
<b>Council Strategic Priority</b>	Ensure emergency services align with town growth		

## Asset Information

<b>Asset Type</b>	Fire Equipment	<b>Treatment</b>	Replacement
<b>Description</b>	Personal Firefighter Equipment	<b>Asset condition adjustment*</b>	100%

*\*notes the asset functional condition after treatment*

# 2026 Capital Project Information Sheet

<b>Project</b>	Heavy Extrication Equipment Replacement	<b>Project No.</b>	5200-07-0107
<b>Department</b>	Fire Services		
<b>Project Manager</b>	Bruce Morrison	<b>2026 Budget</b>	\$ 275,000

## Project Description

Heavy extrication equipment includes hydraulically powered cutters, spreaders and ram units commonly referred to as the "Jaws of Life". This equipment is used to free persons trapped as a result of vehicle collisions, industrial accidents or other forms of entrapment.

## Project Deliverables

Stronger battery powered tools capable of cutting or spreading materials that our current tools cannot accomplish. These extrication tools operate independently of any power pack resulting in greater flexibility at emergency scenes.

## Project Budget and 9-year Forecast

	Total	2026	2027	2028	2029	2030	2031-2035
<b>Expenditures</b>	275,000	275,000					
<b>Funding</b>							
Cap Replace	275,000	275,000					
<b>Total funding</b>	275,000	275,000					

## Impact on Operating Budget

	Total	2026	2027	2028	2029	2030	2031-2035
Operating Impact							

**Operating Resources Required** **FTE Impact** 0.0

## Service Attributes and Authorization

<b>Division</b>	Emergency Response	<b>Service Type</b>	Direct-Core
<b>Service Category</b>	Fire Services		
<b>Growth Related</b>	No	<b>Start Date</b>	Jan-26
<b>% Eligible DC/CBC</b>	0%	<b>End Date</b>	Dec-26
<b>Report/Strategy/Plan</b>			
<b>Disposition Recommendation No.</b>			
<b>Council Strategic Priority</b>	Ensure emergency services align with town growth		

## Asset Information

<b>Asset Type</b>	Fire Equipment	<b>Treatment</b>	Replacement
<b>Description</b>		<b>Asset condition adjustment*</b>	100%
		<i>*notes the asset functional condition after treatment</i>	

# 2026 Capital Project Information Sheet

<b>Project</b>	Training Centre Upgrades	<b>Project No.</b>	5500-02-1601
<b>Department</b>	Fire Services		
<b>Project Manager</b>	Bruce Morrison	<b>2026 Budget</b>	\$ 10,000

## Project Description

The objective of this request is to maintain and improve the delivery of all hazard training for all our firefighters at our Training Centre. Fire Training staff are tasked with providing training that is safe, relevant to our need and in compliance with applicable legislation.

## Project Deliverables

The primary deliverable is to continually improve the training centre facility, design, equip and adapt to simulate various situations that fire fighters may encounter. Training Division staff will be able to deliver safe, practical, training evolutions without staff being required to travel out of town to receive similar type training.

## Project Budget and 9-year Forecast

	Total	2026	2027	2028	2029	2030	2031-2035
<b>Expenditures</b>	100,000	10,000	10,000	10,000	10,000	10,000	50,000
<b>Funding</b>							
Cap Replace	100,000	10,000	10,000	10,000	10,000	10,000	50,000
<b>Total funding</b>	100,000	10,000	10,000	10,000	10,000	10,000	50,000

## Impact on Operating Budget

	Total	2026	2027	2028	2029	2030	2031-2035
Operating Impact							

**Operating Resources Required** **FTE Impact** 0.0

## Service Attributes and Authorization

<b>Division</b>	Emergency Response	<b>Service Type</b>	Direct-Core
<b>Service Category</b>	Fire Services		
<b>Growth Related</b>	No	<b>Start Date</b>	Jan-26
<b>% Eligible DC/CBC</b>	0%	<b>End Date</b>	Dec-26
<b>Report/Strategy/Plan</b>			
<b>Disposition Recommendation No.</b>			
<b>Council Strategic Priority</b>	Ensure emergency services align with town growth		

## Asset Information

<b>Asset Type</b>	Fire Equipment	<b>Treatment</b>	Replacement
<b>Description</b>		<b>Asset condition adjustment*</b>	100%
		<i>*notes the asset functional condition after treatment</i>	

# 2026 Capital Project Information Sheet

<b>Project</b>	Rehab Unit Replacement	<b>Project No.</b>	5900-25-2202
<b>Department</b>	Fire Services		
<b>Project Manager</b>	Bruce Morrison	<b>2026 Budget</b>	\$ 100,000

## Project Description

The objective of this project is to replace the current Rehab Unit by refurbishing an existing vehicle. The refurbished unit will also carry Scene Support equipment to supplement fireground operations. The current Rehab unit has been in service for 32 years and is beyond its serviceable life.

## Project Deliverables

Fleet #733 will be refurbished to the Rehab & Scene Support function, kept in service, and removed from the Capital Replacement Forecast.

## Project Budget and 9-year Forecast

	Total	2026	2027	2028	2029	2030	2031-2035
<b>Expenditures</b>	100,000	100,000					
<b>Funding</b>							
Equipment	100,000	100,000					
<b>Total funding</b>	100,000	100,000					

## Impact on Operating Budget

	Total	2026	2027	2028	2029	2030	2031-2035
Operating Impact							

<b>Operating Resources Required</b>	<b>FTE Impact</b>	0.0
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## Service Attributes and Authorization

<b>Division</b>	Emergency Response	<b>Service Type</b>	Direct-Core
<b>Service Category</b>	Fire Services		
<b>Growth Related</b>	No	<b>Start Date</b>	Jan-26
<b>% Eligible DC/CBC</b>	0%	<b>End Date</b>	Dec-26
<b>Report/Strategy/Plan</b>			
<b>Disposition Recommendation No.</b>			
<b>Council Strategic Priority</b>	Ensure emergency services align with town growth		

## Asset Information

<b>Asset Type</b>	Fire Fleet	<b>Treatment</b>	Replacement
<b>Description</b>	Fire Apparatus	<b>Asset condition adjustment*</b>	100%
		<i>*notes the asset functional condition after treatment</i>	

# 2026 Capital Project Information Sheet

<b>Project</b>	Replace Pump/Rescue Apparatus - Fleet 724	<b>Project No.</b>	5900-25-2501
<b>Department</b>	Fire Services		
<b>Project Manager</b>	Bruce Morrison	<b>2026 Budget</b>	\$ 1,800,000

## Project Description

The HHFD operates Pumper/Rescue configured apparatus as its initial response to all emergency incidents in town and incidents under contract in our neighbouring communities. These trucks, in addition to the on board water supply, carry heavy extrication equipment, specialized rescue equipment and medical equipment. This truck has been in daily service since 2010 and is now nearing the end of its serviceable life. This truck is due to be replaced in 2030 but lead times for ordering, build and delivery are at present more than 32 months.

## Project Deliverables

Reliable apparatus that is configured similar to existing Pump/Rescue trucks in our fleet. The apparatus is safe, reliable and able to carry the required equipment and crews to respond to all calls for service. The current estimate for construction and delivery of this type of apparatus is estimated to be more than 32 months from time of order placement.

## Project Budget and 9-year Forecast

	Total	2026	2027	2028	2029	2030	2031-2035
<b>Expenditures</b>	1,800,000	1,800,000					
<b>Funding</b>							
Equipment	1,800,000	1,800,000					
<b>Total funding</b>	1,800,000	1,800,000					

## Impact on Operating Budget

	Total	2026	2027	2028	2029	2030	2031-2035
Operating Impact							

**Operating Resources Required** **FTE Impact** 0.0

## Service Attributes and Authorization

<b>Division</b>	Emergency Response	<b>Service Type</b>	Direct-Core
<b>Service Category</b>	Fire Services		
<b>Growth Related</b>	No	<b>Start Date</b>	Jan-26
<b>% Eligible DC/CBC</b>	0%	<b>End Date</b>	Dec-26
<b>Report/Strategy/Plan</b>			
<b>Disposition Recommendation No.</b>			
<b>Council Strategic Priority</b>	Ensure emergency services align with town growth		

## Asset Information

<b>Asset Type</b>	Fire Fleet	<b>Treatment</b>	Replacement
<b>Description</b>	Fire Apparatus	<b>Asset condition adjustment*</b>	100%

*\*notes the asset functional condition after treatment*

