# Recreation and Parks Strategic Action Plan Update

August 2019



**Warren Harris** 

Commissioner of Recreation and Parks



#### **Purpose**

 Overview of Terms of Reference approved by Council in November 2018

 Introduce scope of work to be completed by Monteith Brown Planning Consultants

Outline public engagement process and project timeline



### **Key Objectives**

- Use in-house resources as much as possible
- Retain consultants for area specific expertise only
- Use innovative community engagement tools
- Align with other project timelines and public engagement exercises
- Focus on Top 10 strategic actions





#### The key Strategic Plan elements

Mandate and Values

 Alignment with National Framework for Recreation

Demographics

Factors and trends

**Recreation Trends** 

New and emerging issues

**Facility Inventory** 

Inventory and service level review

Background



#### The key Strategic Plan elements

Facility Usage

• Data on level of use

Key Performance Indicators

 Operational and Quality of Life Measures

Service Level
Continuum

Partnerships models

Rates and Fees Strategy  Fees for service and subsidy levels Supplementa



#### The key Strategic Plan elements

Background Supplemental Information Public Engagement Engagement



#### **Project Goal**

The primary purpose of the project is to inform a Recreation and Parks Department work program for the next five years in order to meet the changing needs of the community and address the goals of the National Framework for Recreation

**Active Living** 

Inclusion and Access

Connecting to Nature

Supportive Environments

Recreation Capacity





## **Project Objectives**

- build on household survey data collected in 2007
- analyze changing views and trends
- devise and lead a public consultation process with focus groups, world cafes or other innovative consultation methods



## **Project Objectives**

- marketing services related to project branding, graphic recording, and presentation materials to inform Council and the public
- incorporate the findings of the Recreation Fee Review being undertaken by Watson & Associates





## **Key Tasks**

- Analysis/synthesis of the information provided by staff;
- Branding of the Strategic Plan engagement process
- Household telephone survey and Let's Talk platform
- Consultation and facilitation; public meetings, focus groups, world cafes



## **Key Tasks**

- Graphic recording tool to illustrate community feedback
- Summary document; public consultation results, major themes and primary actions (less than ten) or the next five years;
- Graphic presentation of key demographic information (including geographic analysis) recreation trends, facility, program and service needs

**Have your** 

say in how



## **PUBLIC ENGAGEMENT MATRIX**

Spectrum of	CONSULT
engagement	
Purpose	Listen and learn; test ideas and concepts and develop recommendations
Town's	Provide information
responsibility	<ul> <li>Provide opportunity for public to share views, values and priorities</li> </ul>
	<ul> <li>Consider how recommendations could be incorporated</li> </ul>
	Share final decision
	Report back on final decision
Public's	Participate
responsibility	





Engagement Tools - Consult	Target Date(s)
Dedicated Web Page, Media Release, Web	
Page Banner, Newspaper ad (Tanner and IFP),	
E-mail blast to PerfectMind program	
participants, R+P E-news/Current E-news	
(subscribed members), E-mail blast to	
Registered Group contacts, Poster at Facilities,	Launch September 3 and
Digital Displays at Facilities, Counter Stand	three weeks prior to 2020
Sign/Display	Open Houses and surveys
	Ideas: September – March
	Places: September-October
Let's Talk Site	Survey: February-March
Consultant interviews with Members of Council	Beginning August 27
	Dates TBC to align with
	Federal Election
Random Household Telephone Survey	requirements











Engagement Tools - Consult	Target Date(s)
On-Site Survey	February – March 2020
Social media - Twitter and Facebook posts	Monthly
Facility marquees (GCC, MMSP, AACC)	Launch September 3 and three weeks prior to 2020
and Mobile Signs	Open Houses and surveys
Public Open House 1 (Gellert Community Centre) Part 1 Stakeholder Session: Part 2	
General Drop In	September 24
Corporate and Community Affairs Committee/Council Presentation	January – February 2020
Open House 2 or Focus Group 2	February – March 2020
Council Presentation	April 2020



2019-2020	2019	2019	2019-2020
Project Timeline	PHASE 1	PHASE 2	PHASE 3
	May-August	Sept-Oct	Nov-April
Recreation and	Award	Launch Engagement	Draft
Parks Strategic Action Plan	Background Review	Open House 1	Recommendations
Action Plan		Random Household	Council
		Survey	Presentation(s)
		Council Interviews	Open House 2
		Coffee	On-line Survey
		Conversations/World	Finalize
		Cafes	Recommendations



Related Staff Led Projects			
2019-2020	2019	2019	2019-2020
Project Timeline	PHASE 1	PHASE 2	PHASE 3
	May-August	Sept-Oct	Nov–April
Cedarvale Community Centre Feasibility Study	Review	Refine	Approve
Collegiate Pool Review – Phase 1	Finalize		
Seniors Service Delivery Review	Draft Engage	Refine	Finalize
Gellert Community Centre Phase 2 – Feasibility Update with CS&P Architects	Final Draft Financing Strategy		



Related Staff Led Projects			
2019-2020	2019	2019	2019-2020
Project Timeline	PHASE 1	PHASE 2	PHASE 3
	May-August	Sept-Oct	Nov-April
Acton Youth Space	Conceptualize		
Design with CS&P Architects	Finalize		
Rates and Fees Strategy with Watson & Associates Economists Ltd	Refine	Re-Engage Public	Finalize
Parkland Acquisition Strategy	Refine	Engage Public	Monitor
Market Feasibility (with YMCA)	Review	Engage Public	Monitor
Capital Campaign Feasibility (with YMCA)	Review	Engage Public	Monitor



### **Summary**

- Five year plan, top ten recommendations; templates, reporting tools for on-going monitoring
- Analyse, reaffirm and consolidate the key background information collected by staff) and align with Framework for Recreation in Canada 2015: Pathways to Wellbeing.
- Oversee the design, development and delivery of a public consultation process



### Summary

- Launch September 3
- September 24 Open House
- Coffee Conversations, household and online surveys
- Second open house/focus groups in early 2020
- Visit <u>www.haltonhills/recplan</u> for more information



# Recreation and Parks Strategic Action Plan Update





## **Out of Scope**

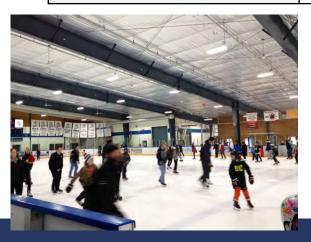
The Strategic Plan review does not include:

- Cemetery Services
- Parks and Cemeteries Operations
- Cultural Services
- Public Art
- Corporate Asset Management
- Organizational Structuring





Project	Outcomes
Arena Task Force: Arena Pads	A total of 3 new pads at Mold-Masters SportsPlex and Acton Arena and Community Centre
Park Facilities and Sportsfields: Outdoor Aquatics	Two new splash pads at Dominion Gardens Park and Prospect Park
Park Facilities and Sportsfields:  Major Sportsfields	Two soccer fields at Acton Sports Park and six fields at Trafalgar Sports Park. Artificial turf field at Kiwanis Field (GDHS). One major ball diamond at Trafalgar Sports Park.
Park Facilities and Sportsfields: Tennis Courts	Resurfacing of four existing and construction of 6 new courts at Gellert Community Park









Project	Outcomes
Park Facilities and Sportsfields:  Other	Hungry Hollow Trails System (5.4 km) Accessible Playgrounds (2) Three Muskatears Skate Park Allotment Gardens (2) Basketball Courts (2) Skateable Features (1)
Senior Space Needs Study: Seniors Facilities	Major renovations at Hillsview Active Living Centres, Acton and Georgetown
Youth Needs Study: Implementation	Halton Hills Youth Services Network creation









Project	Outcomes
Studies	Active Living Strategy Cemeteries Business Plan Cultural Master Plan Fairy Lake Water Quality Study Youth Needs Study
Major Policies	Affordability Framework Inclusion Volunteer Management Youth Engagement Management of Art in Public Spaces







